



ADDITIONAL / TO FOLLOW AGENDA ITEMS

This is a supplement to the original agenda and includes reports that are additional to the original agenda or which were marked 'to follow'.

NOTTINGHAM CITY COUNCIL HEALTH AND WELLBEING BOARD

Date: Wednesday, 29 November 2017

Time: 2.00 pm

Place: NHS Nottingham City Clinical Commissioning Group, 1 Standard Court, Park Row, Nottingham, NG1 6GN

Governance Officer: Jane Garrard **Direct Dial:** 0115 8764315

AGENDA

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HEALTH AND WELLBEING BOARD

29 NOVEMBER 2017

	Report for Resolution/ Report for Information
Title:	Health and Social Care Financial Pressures
Lead Board Member(s):	Councillor Nick McDonald (Chair) Dr Marcus Bicknell (Vice Chair)
Author and contact details for further information:	Alison Challenger, Director of Public Health alison.challenger@nottinghamcity.gov.uk
Brief summary:	This paper outlines the financial pressures facing Nottingham's health and social care system and offers an opportunity for Health and Wellbeing Board members to discuss the challenges and potential approaches needed for the local system including the potential governance role of the Health and Wellbeing Board.

Recommendation to the Health and Wellbeing Board:

The Health and Wellbeing Board is asked to consider:

1. consider the role of the Board in supporting prioritisation and spending decisions at local level; and
2. consider how Board member organisations may work together to improve quality and efficiency.

Contribution to Joint Health and Wellbeing Strategy:

Health and Wellbeing Strategy aims and outcomes	Summary of contribution to the Strategy
Aim: To increase healthy life expectancy in Nottingham and make us one of the healthiest big cities	The size and scale of efficiencies along with the plans around transformation will have an impact on the services supporting each of the outcomes in the Health and Wellbeing strategy.
Aim: To reduce inequalities in health by targeting the neighbourhoods with the lowest levels of healthy life expectancy	
Outcome 1: Children and adults in Nottingham adopt and maintain healthy lifestyles	
Outcome 2: Children and adults in Nottingham will have positive mental wellbeing and those with long-term mental health problems will have good physical health	
Outcome 3: There will be a healthy culture in Nottingham in which citizens are supported and empowered to live healthy lives and	

manage ill health well	
Outcome 4: Nottingham's environment will be sustainable – supporting and enabling its citizens to have good health and wellbeing	

How mental health and wellbeing is being championed in line with the Board's aspiration to give equal value to mental and physical health
Mental health is a core part of the Health and Wellbeing Strategy. Financial pressures are likely to impact on all areas of the system including the mental health of the population and also those in receipt of hospital and community mental health services. Board members are asked to be cognisant of this in the discussions.

Background papers: <i>Documents which disclose important facts or matters on which the decision has been based and have been relied on to a material extent in preparing the decision. This does not include any published works e.g. previous Board reports or any exempt documents.</i>	None
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**Nottingham City Health and Wellbeing Board
29 November 2017**

Health and Social Care Financial Pressures

Background

NHS and social care services across the country are facing unprecedented funding pressures largely due to an increasing and ageing population and reduced resources. People are living longer but are also spending more of their lives in poor health, increasing the need and demand on health and social care services. This is compounded by reduced council budgets and the requirement for financial efficiencies in the NHS.

This is the position for both Nottingham City and our partners in the County where there is a considerable challenge to meet the funding gap across the entire health and social care system. The Sustainability and Transformation Partnership for Nottingham and Nottinghamshire estimates that if we do not change the way we currently deliver services or make cost savings in our organisations, we could collectively be facing a shortfall of funds by as much as £628 million by 2021.

The Sustainability and Transformation Plan goes on to say that through helping to prevent ill health, strengthening primary, community and social care services, and ensuring that we have consistent high quality care, we could reduce the number of people being admitted to hospital and the length of time that they are in hospital. By doing the things highlighted in the Plan, we should be able to save more than £500 million of this gap, and the Partnership is continuing to work on and strengthen further plans and proposals.

In managing the funding gap, public sector organisations are working together to ensure that amidst these pressures, quality care continues to be provided where it is most needed and that people receive the right care in the right place at the right time.

Nottingham City Council planned its budget this year against a backdrop of £82m of cuts to its Government Revenue Support Grant over the previous four years. Council Tax was increased by 3% to partially address the funding gap in social care, but at the time of setting the budget, there remained in Nottingham a £10m pressure in the social care budget.

Over the past six years, Nottingham City Council has made over £200m in savings to meet its Government Grant reductions and continues to experience high need and demand with an expanding and ageing population, inflationary pressures including higher service costs, and increased numbers of children in care and in education.

The Council is looking to protect other key services such as children's centres, tackling crime and anti-social behaviour, protecting children and supporting the elderly and most vulnerable.

Similarly, our local NHS services are under increasing significant financial pressure and increasing demand. Specific financial pressures for Nottingham City Clinical Commissioning Group (CCG) include the requirement for efficiencies on the Quality, Innovation Productivity and Prevention (QIPP) agenda, which for Nottingham City for 2017/18 is £17.3m and for 2018/19 QIPP requirement is a recurrent £23m - £25m, to ensure that the CCG meets its statutory financial duties.

The main pressures facing our local NHS funding for 2018/19 will be increasing activity in emergency and urgent care, transformational pressures in community services and additional demand and pressures in continuing healthcare and prescribing expenditure.

Local healthcare providers are also facing significant financial pressure with both Nottingham University Hospital NHS Trust and Nottinghamshire Healthcare NHS Foundation Trust facing significant savings requirements and deficits. Nottingham University Hospitals is forecasting £11.9m deficit in 2017/18, which is dependent on full delivery of their £41.3m efficiency programme.

The Nottingham City Health and Wellbeing Board

In light of the local financial pressures, Board members at the 27th September 2017 meeting asked to have a greater understanding and debate on the development of the STP and specifically in relation to local funding pressures in health and social care.

A development session for Board members was convened on the 25th October 2017. David Pearson, STP Lead and Wendy Saviour, STP Managing Director were also present.

Key areas of discussion:

- An update on the governance and progress of the STP
- An update on the development of the Accountable Care System in Greater Nottingham
- That all partners are facing financial pressures and in particular in the health and social care sectors
- How these pressures may be managed as a system
- The importance of member organisations working together to manage the risk brought about by reduced budgets
- That the Health and Wellbeing Board is an effective partnership and an appropriate place to discuss these issues and should do so routinely
- The need to move towards more community based care – balancing needs in the interim
- That all organisations were committed to working together to deliver better outcomes for citizens and patients
- A proposal for Board member organisations to work together to identify areas for joint approaches to commissioning and procurement

Members of the Board are therefore invited today to comment and further discuss:

1. The update provided by the STP Leadership Team.
2. The role of the Board in supporting prioritisation and how spending decisions could be made at local level.
3. How Board member organisations may work together to improve quality and efficiency across the system.